# NAFC BOARD MINUTES

**Date:** August 23, 2017  
**Time:** 10:00 AM EDT  
**Location:** Teleconference

<table>
<thead>
<tr>
<th>Meeting called by:</th>
<th>Board Chair</th>
<th>Type of</th>
<th>Regular</th>
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<tbody>
<tr>
<td>Facilitator:</td>
<td>Board Chair</td>
<td>Note taker:</td>
<td>Secretary</td>
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### Attendees
NAFC Staff, L. Robins, F. Bauermeister, S. Foley, S. Garris, K. Gottlieb, J. Henz, N. Hudson, B. Kapur, A. McLaughlin, L. Wilkinson, S. Watson, S. Wood

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## Minutes

### Call to Order/Board Chair Remarks

Meeting was called to order by Larry Robins at 10:08 AM.

### Approval of Board Minutes

Stephanie Garris made the motion to approve the June 7, 2017 minutes. Johanna Henz seconded the motion. The motion to approve the minutes carried unanimously.

Larry Robins asked board members for their questions or comments to the provided CEO report. There were no questions. Larry asked Nicole for any further updates or comments regarding the CEO report.

### CEO Update

Staff noted the change in the location for the 2018 Symposium and indicated that this change was made due to a final agreement of a rate reduction in the room fee to $179 which will include a complimentary airport shuttle.

For future planning, staff suggested that the board should anticipate important conversations in the near future regarding the perceived image of the NAFC by funders and policy makers. Some questions and concerns relayed to the team by policy makers and funders/supporters such as CVS, Direct Relief and the Robert Wood Johnson Foundation are:

- What is the relevancy of the NAFC aside from providing primary care to uninsured?
- Why should funders direct their support to the NAFC members rather than the health centers?
- Is there a focus beyond primary care to include current social determinants?
- Are clinics taking advantage of “pay for success” models in their locations?

Board members followed this discussion with comments regarding coordinated care
between the hospitals and Free and Charitable Clinics, the utilization of health coaching and guiding clinic members regarding the focus on social determinants.

**Monitoring CEO Performance (Policy 4.4) Management Parameters Monitoring**

*Policy 3.7 – Emergency Management Succession*
Larry Robbins asked for questions regarding Policy 3.7 monitoring report as presented. There were no questions.

Fred Bauermeister made the motion to approve Policy 3.7 monitoring report. Angie McLaughlin seconded the motion and the motion was approved unanimously.

**Review of Financial Reports (Policy 3.5)**

Johanna Henz reviewed the June 2017 financials providing additional comments regarding the Symposium line item that will increase in the coming months. Johanna also commented on the Membership Dues line item and the board’s goal to see this amount increase to 25% of the operating income.

Fred Bauermeister made the motion to approve the review of the financial reports. Johanna Henz seconded the motion and the motion was approved unanimously.

Staff provided additional information regarding the presented 2018 Budget Draft and led a discussion regarding:

- 2018 Budget vs. 2017 Budget reflects an approximate $23,000 increase due to a projected hiring of 2 additional staff members.
- Dues increase vs. recruiting more members. A short discussion regarding the dues increase took place with more conversation slated for the in-person Board meeting.

A short board discussion reflected general agreement of the increase in the budget to include the hiring of additional staff. Specifically, Linda, Johanna, Shannon and Sheri commented on the need for additional staff. Staff will present a more detailed budget at the 2017 Symposium face-to-face meeting.

**Board Committee Appointment (Policy 2.9)**

Staff presented the Nominating Committee’s Report. Staff also indicated the addition of Ian Hedges of Wisconsin who self-nominated.

Staff further indicated that all interested nominees have submitted their requested paperwork. Phone interviews, meetings and board meet and greet are the next steps prior to moving forward. A report will be given at the face-to-face meeting in Colorado.

**Board Meeting Evaluation (2.1.8)**

Good conversation and discussion.
Adjournment

Meeting adjourned at 11:27 P.M.