

NAFC BOARD MINUTES

Date: 11/4/2020

Time: 2:00 pm – Eastern Time

Location: Web-Conference

Meeting called by: Board Chair

Type of meeting: Regular

Facilitator: Board Chair

Note taker: NAFC Secretary

Attendees: NAFC Staff, Stephanie Garris, Beth Armstrong, Isi Green, Adam Bradley, Nancy Hudson, Randy Jordan, Bobby Kapur, Kat Mastrangelo, Angie McLaughlin, Larry Robins, Maureen Tomoschuck, Shannon Watson, Johanna Henz

Minutes

1. CALL TO ORDER/ATTENDANCE (2.6.2)

Stephanie Garris called the board meeting to order at 2:04 pm EST. Given the climate in our country, Stephanie shared a reading from Archbishop Oscar Romero, “A future not our own.”

2. APPROVAL OF MINUTES of the June 2020 Board Meeting (ATTACHMENT A1)

Shannon Watson made the motion to approve the minutes from the June 2020 meeting. Larry Robins seconded the motion. Motion carried unanimously.

3. CEO UPDATE DISCUSSION (ATTACHMENT B1-B3)

Public Policy, Operations and Priorities Updates

- Nicole began by thanking everyone for the cards that have been sent to her and Buzz during their time of sickness. She also thanked everyone for the words to describe Buzz for his birthday!
- Nicole reviewed the policy update. Included in the presentation were pivot slides that indicate where NAFC has had to pivot on the original request/goal.
- In the Senate, NAFC champions maintained their seats, while the House is still on watch.
- Not much activity will happen around COVID19 relief bill. However, NAFC can focus on one request. Nicole recommended that the NAFC focus on extending the utilization of Cares Act dollars until the end of 2021. Many NAFC members and clinics have benefitted from Cares Act dollars and the extension would advantageous. Nicole asked the board for their endorsement to pivot and focus on the extension of Cares Act dollars. ***Board supports and endorses this request.***
- It is important that NAFC members understand that as the results of elections are being confirmed, work is happening two-fold. NAFC has current asks for members who are currently in the White House that may be addressed by year end. There will also be asks that will impact new members who join the White House and begin terms in January.
- Goals not achieved:
 - Did not get onto Republican Platform (there was no Republican platform)
 - Democrats were not open to adding free and charitable clinics to their platform, although a lot of their messaging echoes that of NAFC. Relationships are still strong.
 - Essential provider language not achieved.

- Policy Issues to Watch: ACA is the main item that is being watched. Vaccine Distribution will be done at state level and Nicole has shared with State Executives committee. NAFC will work to assist states as needed. There is still no decision on Stark Law and the future of public charge will be very challenging.

2020 NAFC Symposium

- Six hundred and seventy people registered for the conference. That is an increase of 33.4% from last year.
- Sponsorship dollars that were available for an in-person conference but not necessarily for the virtual conference were turned into greater streams of dollars to assist with grants for the membership and administrative activities.
- **Question for consideration: *What format better suits NAFC regarding annual conferences? Virtual? In Person? Hybrid? Rotate format every year? How would live streaming compliment an in-person conference and what are the costs?***
- Lessons Learned:
 - Sponsors enjoyed exhibit area
 - Live presentations met challenges of background interference
 - Many more people were able to attend due to lower cost
 - Budget- more people, more learning, lower cost

Operations

- Twenty Nine percent of dues from membership is going to be collected
- The Emergency Utilization Committee has worked with the consultant to develop tool kits. There will be 15 tool kits in total created to help NAFC members.
- NAFC has been able to secure a GREAT amount of funding for members in 2020. So far there has been \$5M secured with opportunities for more. There has been \$2.5M secured for 2021!
- NAFC in the news! There have been several opportunities for Nicole and board members to share about the great work that NAFC and its member clinics are doing to help those most vulnerable before, during, and after the pandemic.
- Stephanie shared that she attended a meeting with an organization interesting in exploring opportunities to merge with the NAFC. Nicole has been approached by this organization in the past and conversations have occurred. Attending the meeting with Stephanie was Kat and Maureen. Nicole will be sharing a confidential document with the board regarding possible options. Stephanie, Kat, and Maureen have an upcoming meeting with the organization to continue discussions. They will share updates at the December 2020 NAFC Board meeting.

4. MONITORING CEO PERFORMANCE (Policy 4.4) (ATTACHMENTS C1-C3)

- Policy 3.6 – Compensation and Benefits – *Johanna Henz made a motion to approve policy 3.6. Nancy Hudson seconded the motion. Motion passes unanimously*
- Policy 3.7 – Emergency Management Succession – *Maureen Tomoschuk made a motion to approve policy 3.7. Kat Mastrangelo seconded the motion. Motion passes unanimously*

5. REVIEW OF FINANCIAL REPORTS (ATTACHMENTS D1)

- Review of September 2020 Financial Report
Beth Armstrong reviewed the financial summary report for September 2020. Current income \$5,396,360; Expenses \$4,116,835. Overall, the financials look great.

Larry Robins moved to approve financials. Randy Jordan seconded. Motion carries unanimously.

- Review and Approval of Audit and 990
- Recommendation of Audit Committee
Audit committee recommends the NAFC Board of Directors approve the 2019 audit with change of the removal of the Director of Strategic Initiatives Salary listed on the 990.

Maureen Tomoschuk s moved to approve 2019 audit. Nancy Hudson seconded. Motion carries unanimously.

Nancy Hudson moved to approve 2019 990. Shannon Watson seconded. Motion carries unanimously.

- Review and Discuss Draft 2021 Budget
Nicole reviewed the proposed budget. Given the conversation regarding a virtual annual conference and live streaming, the board would like to see that information included in the budget along with administrative increases to the budget. ***Board tabled budget until December 2020.***

Board Nominations

- Johanna has reached her term limit and Randy has decided not to serve another term.
- It appears that we have two members coming off the board and adding three, however, there was a board member who previously step down from the board, so this would make the board whole.
- Slate of Candidates for open board seats:
 - Hina Azam, Ibn Sina Foundation, TX
 - Gisela Bretones-Graham “Gigi”, Miami Rescue Mission Clinic, FL
 - Isi Green, PhysiciansCare Connection, OH
 - Avonte Jackson, Grace Clinic, WA
 - Larry Robins, PediPlace, TX
 - Maureen Tomoschuk, Community Volunteers in Medicine, PA

Johanna Henz moved to approve slate of candidates. Randy Jordan seconded. Motion carries unanimously.

6. DISCUSSION OF ENDS PRIORITY (POLICY 1.1, 1.4) (ATTACHMENT E1, E2)

- **1.1** - *The medically underserved have information to attain healthcare – Changed to read: The medically underserved have access to information to assist in their search for quality healthcare.*

Kat Mastrangelo moved to change Ends Priority 1.1. Beth Armstrong seconded. Motion carries unanimously.

- **1.3** – *Free and Charitable Clinics have resources that increase their capacity to serve those with unmet healthcare needs – Change to read: Free and Charitable Clinics have resources to serve those with unmet healthcare needs.*

Maureen Tomoschuk moved to change Ends Priority 1.3. Shannon Watson seconded. Motion carries unanimously.

7. OPEN BOARD DISCUSSION/BOARD MEETING EVALUATION (2.1.8)

- Johanna Henz and Randy Jordan both shared positive sentiments about the NAFC board and their experience with being on the board. They will be missed!
- Evaluation of Board Meeting: Board accomplished a lot today at the meeting. Members coming prepared and the staff preparing material in advance is an asset to getting things done.

ADJOURNMENT – Meeting adjourned. Meeting adjourned at 4:47 pm EST.